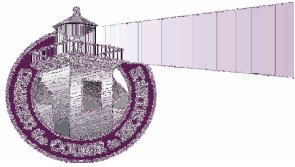


**Anacortes School District**

**2013-2014**

**Budget**

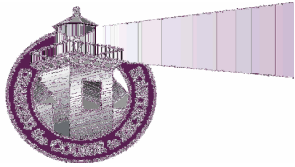
**Budget Hearing – August 15, 2013**



# 2013-2014 Budget

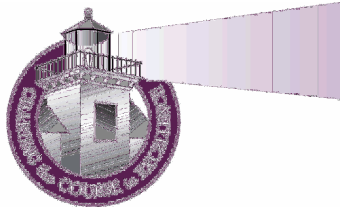
## Three Big Ideas

1. Saw an increase in state funding for the 13-14 school year, but budget remains “tight”
2. Focused on allocating resources to initiatives in the strategic plan
3. Drawing on reserves to balance the 13-14 budget



## Enrollment Projections (avg FTE, w/K=1.0)

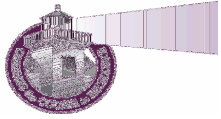
	09-10 Actual	10-11 Actual	11-12 Actual	12-13 Actual	13-14 Projected
<b>K-6 (K=1.0)</b>	1,358	1,366	1,378	1,393	1,387
<b>7-8</b>	436	450	426	384	377
<b>9-12</b>	877	848	826	808	800
<b>RS</b>	34	29	29	24	24
<b>Total</b>	2,705	2,693	2,659	2,609	2,588
<b>Change</b>	(50)	(12)	(34)	(50)	(21)



# 2013-2014 Budget

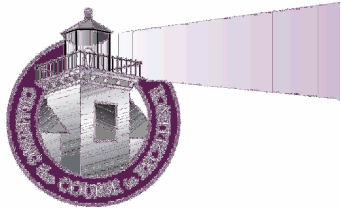
## State/Federal Revenue Impact

	Governors	Senate	House	Conference
<b>Loss of Federal Funds (Sequestration):</b>				
Title I (based on current ospi estimates)	(4,000)	(4,000)	(4,000)	(4,000)
SPED (based on current ospi estimates)	(34,000)	(34,000)	(34,000)	(34,000)
<b>Increase in State Funds (not Pass Through):</b>				
Classified Salary Restoration	38,000	38,000	38,000	38,000
Increase CLS and CAS Salary Allocations	<i>n/a</i>	<i>n/a</i>	299,000	<i>n/a</i>
Increase Instructional Hours 7-12	<i>n/a</i>	<i>n/a</i>	45,000	<i>n/a</i>
Full Day Kindergarten (high poverty)	<i>dnq</i>	<i>dnq</i>	<i>dnq</i>	<i>dnq</i>
K-3 Reduced Class Size (high poverty)	<i>dnq</i>	<i>n/a</i>	<i>dnq</i>	<i>dnq</i>
<i>K-3 Class Size (non-poverty)</i>	<i>n/a</i>	<i>n/a</i>	182,000	<i>n/a</i>
Vocational Programs	32,000	(50,000)	75,000	26,000
LAP	55,000	234,000	23,000	135,000
ALE Programs	20,000	18,000	21,000	18,000
Professional Development	101,000	<i>n/a</i>	<i>n/a</i>	<i>n/a</i>
Increase BEA MSOC	569,000	227,000	416,000	445,000
Transportation	190,000	190,000	105,000	91,000
Parent Involvement/Counselors	<i>n/a</i>	<i>n/a</i>	34,000	30,000
<b>Increased Costs related to State Funding:</b>				
Retirement rate increase for "unfunded staff costs" (2.2%)	(123,000)	(123,000)	(123,000)	(123,000)
Cert salary restoration for "unfunded staff costs" (1.9%)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Total Net Impact to Current Year Budget</b>	<b>794,000</b>	<b>446,000</b>	<b>1,027,000</b>	<b>572,000</b>
<b>Increase in State Funds (Pass Through):</b>				
<i>Cert Salary Restoration</i>	123,000	123,000	123,000	123,000
<i>Fringe Benefits</i>	215,000	215,000	215,000	215,000
<i>SPED Funding</i>	113,000	65,000	148,000	94,000
<i>Misc other</i>	13,000	(7,000)	4,000	6,000
				438,000
<b>Total Additional State Funding</b>				<b>1,221,000</b>



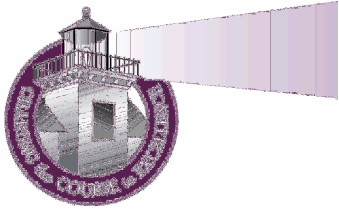
# 2013-2014 Budget Program Changes

	<u>Cert Staff</u>	<u>Class Staff</u>	<u>MSOC</u>
<b>Program Reductions:</b>			
Reduce Title I programs (supplemental) Reading Core Positions at Risk	X		
<b>Program Changes:</b>			
CSS Instructional Model Move one ME Kindergarten to Whitney	X	X	
<b>Program Enhancements:</b>			
Enrich Elementary Literacy Program (LAP)	X	X	



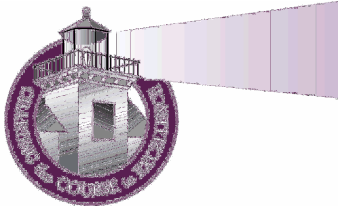
## Certificated Staff

	<u>Certificated</u>	<u>Contracted</u>	<u>Total</u>
• <b>2010-2011 Actual</b>	152.62	1.00	153.62
• <b>2011-2012 Actual</b>	145.23	1.00	146.23
• <b>2012-2013 Actual</b>	148.36	1.20	149.56
• <b>difference = 3.33</b>			
• <b>2013-2014 Budget</b>	149.70	1.00	150.70
• <b>difference = 1.14</b>			



## Administrative Staff

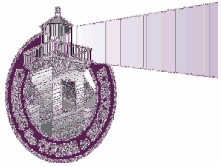
- **2010-2011 Actual**                      **12.30**
- **2011-2012 Actual**                      **11.50**
- **2012-2013 Actual**                      **11.50**
- **2013-2014 Budget**                      **11.50**



## Classified Staff

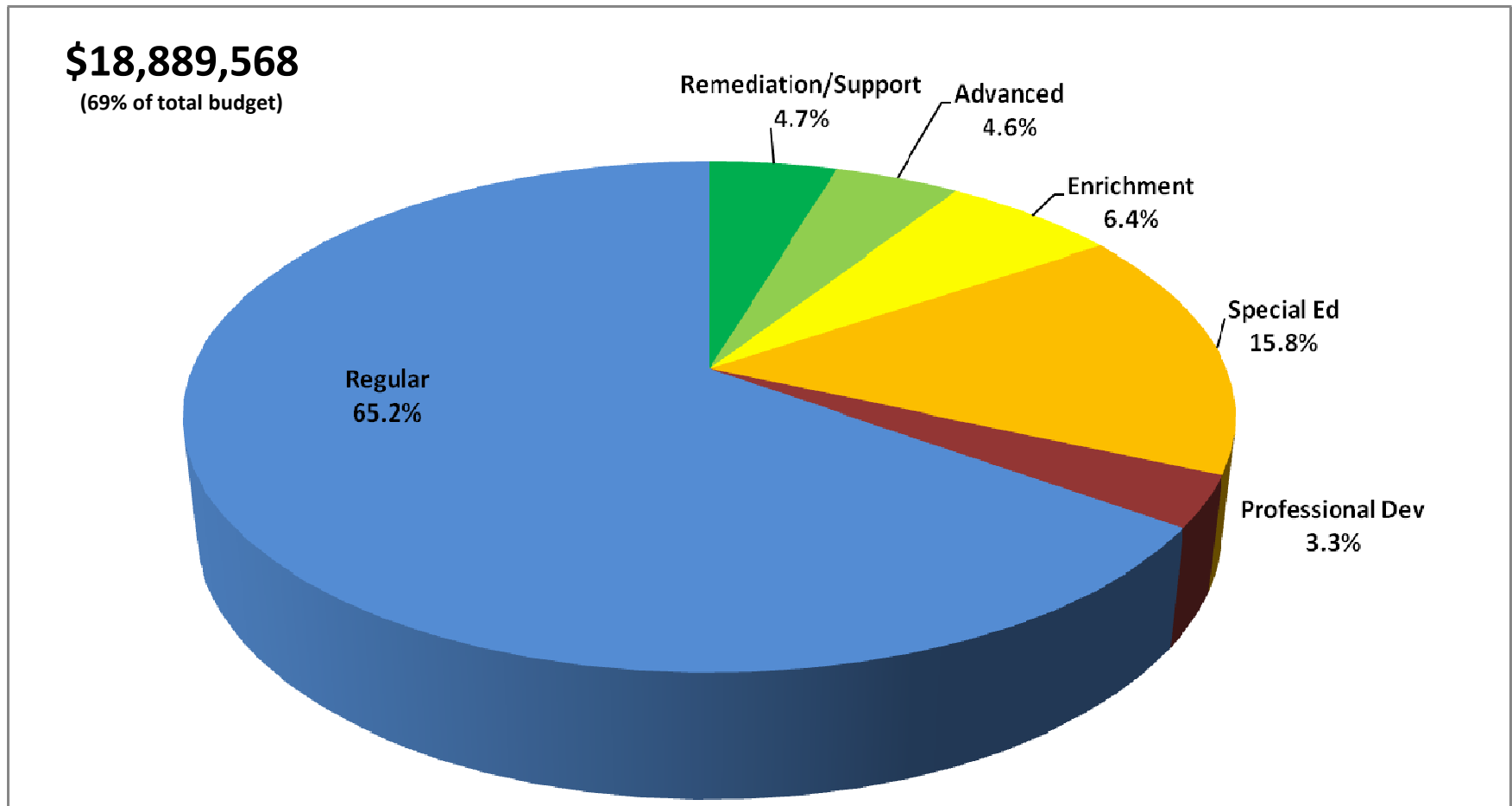
- **2010-2011 Actual** **92.99**
- **2011-2012 Actual** **92.36**
- **2012-2013 *Budget*** ***91.51***
- **2013-2014 Budget** **93.84**
- **difference = 2.33**





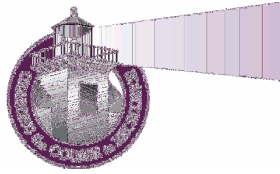
# 2013-2014 Budget : Allocation of Resources

## Instruction



**Based Upon Teaching/  
Teaching Support  
(OSPI activities 22-32)**

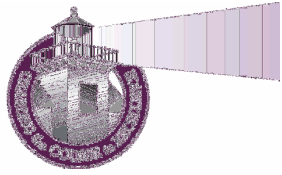
# 2013-2014 Budget: Allocation of Resources



## Quality Instruction

- ✓ASD Instructional Model (UW Cell 5-Dimensions)
- ✓Teacher/Principal Evaluation Model Implementation
- ✓WK Kellogg Grant – Cycle of Inquiry Staff Development
- ✓Washington STEM Grant - Staff Development
- ✓Teacher Leadership Training through University of Washington
- ✓Math/Science Staff Development
- ✓Grade Level Meetings/Curriculum Alignment Staff Development
- ✓Professional Learning Time
- ✓Best Practices for Teaching Struggling Readers
- ✓Best Practices for Teaching Struggling Math Students

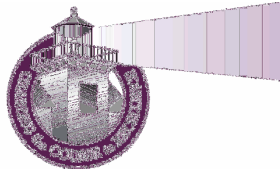
# 2013-2014 Budget: Allocation of Resources



## School Ready

- ✓ District Preschool at Whitney
- ✓ Community Preschools at Whitney
- ✓ Early Childhood Position – Community Outreach
- ✓ Full Day Kindergarten District Wide
- ✓ Child Find
- ✓ Birth to Five Support

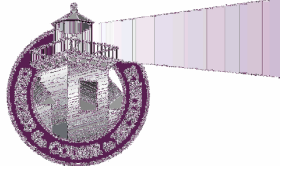
# 2013-2014 Budget: Allocation of Resources



## Transition Ready

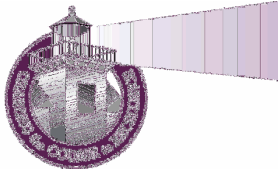
- ✓ 6<sup>th</sup> Grade Core Block Time
- ✓ Expand Elementary Science Specialist program
- ✓ PBIS Student Behavior program at Elementary
- ✓ Math & Reading Support classes at AMS
- ✓ 9<sup>th</sup> Grade Focused Support program at AHS
- ✓ AVID training & support for AMS staff
- ✓ Two AVID classes for students at AMS
- ✓ Link Crew (AMS/AHS)
- ✓ AHS CTE Offerings to AMS Students

# 2013-2014 Budget: Allocation of Resources



## College/Career Ready

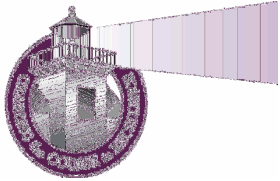
- ✓ Course Offerings in variety of AP/Honors Classes at AHS
- ✓ Course Offerings in variety of STEM Classes at AMS/AHS
- ✓ AMS advanced Science/Math/Spanish classes for AHS credits
- ✓ Math/English/Science Support Classes at AHS
- ✓ Credit Retrieval at AHS
- ✓ Skagit Valley College Math Courses at AHS
- ✓ Summer/After School programs for AHS students
- ✓ APEX On Line Learning Curriculum
- ✓ AVID training & support for AHS staff
- ✓ Four AVID classes for students at AHS
- ✓ Life Track/College Completion Data/College Transcript Search
- ✓ Testing (PSAT taken by all Sophmores, SAT administered at AHS)
- ✓ Skills Center Program Offerings
- ✓ Cap Sante High School (Alternative Learning/Online Learning)



# **2013-2014 Budget Strategic Plan**

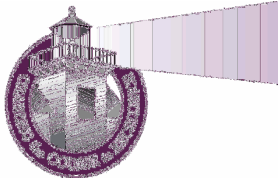
## **Budget supports the Districts Strategic Plan:**

- ✓ **Quality instruction**
- ✓ **Family and community engagement**
- ✓ **“Whole Child” learning**
- ✓ **Rigorous and relevant coursework**
- ✓ **Close the achievement gap**



## Revenue Projections

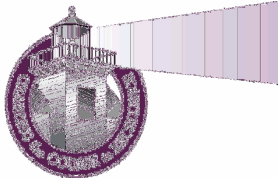
	10-11 Actual	11-12 Actual	12-13 Budget	13-14 Projected	% Chg
<b>Property Taxes</b>	6,882,611	6,865,001	6,777,715	6,814,545	0.5%
<b>Local Non Tax</b>	969,746	1,037,891	852,744	799,505	-6.2%
<b>State, General</b>	12,916,351	13,292,654	13,106,957	13,903,716	6.1%
<b>State, Special</b>	2,454,132	2,468,987	2,339,590	2,649,826	13.3%
<b>Federal, General</b>	60,727	42,414	35,000	35,000	0.0%
<b>Federal, Special</b>	2,519,691	1,597,517	1,424,994	1,432,408	0.5%
<b>Private Foundation Grants</b>	-	560,000	85,000	100,000	17.6%
<b>Misc Other</b>	116,268	80,491	60,000	60,000	0.0%
<b>Addl Grants, etc</b>			500,000	500,000	0.0%
<b>Total</b>	25,919,526	25,944,955	25,182,000	26,295,000	4.4%



## Expenditure Projections - by Program

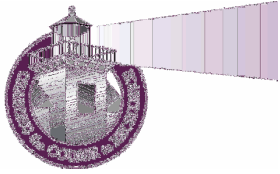
	<b>10-11 Actual</b>	<b>11-12 Actual</b>	<b>12-13 Budget</b>	<b>13-14 Projected</b>	<b>% Chg</b>
<b>Regular Inst (BEA)</b>	15,137,716	15,609,466	15,846,846	16,051,491	1.3%
<b>Federal Stimulus</b>	999,813	8,684	-	-	
<b>Special Ed</b>	2,692,866	2,963,088	2,969,613	3,193,401	7.5%
<b>Vocational Ed</b>	812,152	663,432	647,618	630,974	-2.6%
<b>Compensatory Ed</b>	828,946	899,488	759,892	857,695	12.9%
<b>Other Inst Prgms</b>	104,142	135,009	113,839	117,799	3.5%
<b>Private Foundation Grants</b>	148,379	261,601	389,190	425,623	9.4%
<b>Community Serv</b>	35,808	44,900	30,702	29,535	-3.8%
<b>Support Services</b>	5,220,542	5,309,869	5,734,300	5,884,482	2.6%
<b>Addl Grants, etc</b>			500,000	500,000	0.0%
<b>Total</b>	<b>25,980,364</b>	<b>25,895,537</b>	<b>26,992,000</b>	<b>27,691,000</b>	<b>2.6%</b>





## Expenditure Projections - by Object

	10-11 Actual	11-12 Actual	12-13 Budget	13-14 Projected	% Chg
<b>Certified Salaries</b>	11,700,438	11,547,292	11,507,532	11,833,171	2.8%
<b>Classified Salaries</b>	4,842,815	4,670,835	4,750,364	4,802,315	1.1%
<b>Benefits</b>	5,023,674	5,346,285	5,552,944	5,981,231	7.7%
<b>Supplies/Materials</b>	1,598,883	1,613,272	1,769,651	1,628,442	-8.0%
<b>Contract Services</b>	2,569,562	2,485,252	2,822,209	2,828,210	0.2%
<b>Travel</b>	98,003	77,240	46,300	57,631	24.5%
<b>Capital Outlay</b>	146,989	155,361	43,000	60,000	39.5%
<b>Addl Grants, etc.</b>			500,000	500,000	0.0%
<b>Total</b>	25,980,364	25,895,537	26,992,000	27,691,000	2.6%
<b>Labor/Total Exp (exc addl grants/tranfers)</b>	83.01%	83.27%	82.33%	83.18%	



# 2013-2014 Budget

## Risk Factors/Assumptions

✓ Enrollment Projection: Projected 2,588; every FTE = approx \$5,400

*Action: Phone calls to families to verify enrollment in August*

*Mitigation : Holdback 20% of building allocations until March 1*

✓ Fuel Costs: Diesel est at \$4.50/gallon; Utilities est at 10% increase

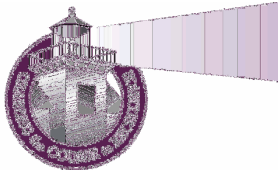
*Mitigation: None, monitor costs compared to budget monthly*

✓ Food Costs: Projected 10% inc.

*Mitigation: None, monitor costs compared to budget monthly*

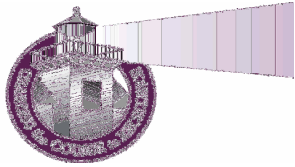
✓ Staffing Costs: Labor costs = 83.2% of budget

*Mitigation: None, monitor staffing with enrollment changes*



## General Fund Summary

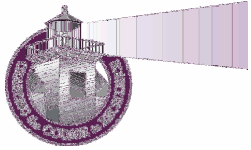
	10-11 Actual	11-12 Actual	12-13 Budget	13-14 Projected
Beg FB - Restrict/Designated	385,772	251,501	461,000	436,000
Beg FB - Committed	1,630,451	1,586,750	1,350,000	1,385,000
Beg FB - Contingencies	1,346,000	693,000	-	349,000
Beg FB - Assigned to Budget	633,000	1,367,000	1,459,000	721,000
Beg FB - Assigned/Unassigned	211,760	247,894	100,000	100,000
<b>Total Beg FB</b>	<b>4,206,983</b>	<b>4,146,145</b>	<b>3,370,000</b>	<b>2,991,000</b>
Revenues	25,919,526	25,944,955	24,682,000	25,795,000
Addl Grants, etc.			500,000	500,000
<b>Total Revenues</b>	<b>25,919,526</b>	<b>25,944,955</b>	<b>25,182,000</b>	<b>26,295,000</b>
Expenditures	25,980,364	25,895,537	26,492,000	27,191,000
Addl Grants, etc.	-	-	500,000	500,000
Trans to other Fnd	-	-	-	-
<b>Total Uses</b>	<b>25,980,364</b>	<b>25,895,537</b>	<b>26,992,000</b>	<b>27,691,000</b>
Est End FB - Restrict/Designated	251,501	621,144	110,000	110,000
Est End FB - Committed	1,586,750	1,401,957	1,350,000	1,385,000
Est End FB - Contingencies	693,000	349,000	-	-
Est End FB - Assigned to Budget	1,367,000	1,459,000	-	-
Est End FB - Assigned/Unassigned	247,894	364,462	100,000	100,000
<b>Total Est End FB</b>	<b>4,146,145</b>	<b>4,195,563</b>	<b>1,560,000</b>	<b>1,595,000</b>



## **2013-2014 Budget**

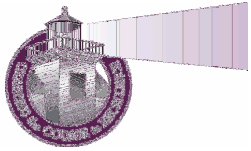
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- 2. Focused on allocating resources to initiatives in the strategic plan**
- 3. Drawing on reserves to balance the 13-14 budget**



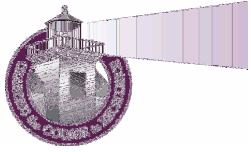
## ASB Fund Summary

	10-11 Actual	11-12 Actual	12-13 Budget	13-14 Projected
<b>Est Begin FB</b>	209,866	203,532	170,000	191,000
<b>Revenues</b>	293,377	257,172	390,000	338,000
<b>Total Resources</b>	503,243	460,704	560,000	529,000
<b>Expenditures</b>	299,711	300,327	407,000	370,000
<b>Est End FB</b>	203,532	160,377	153,000	159,000



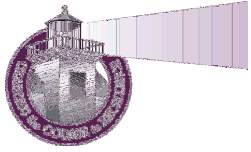
## Capital Projects Fund Summary

	10-11 Actual	11-12 Actual	12-13 Budget	13-14 Projected
<b>Est Begin FB</b>	577,930	221,417	114,000	130,000
<b>Invest Earnings/Grants</b>	1,317	534,701	818,000	71,000
<b>Total Resources</b>	579,247	756,118	932,000	201,000
<b>Expenditures</b>	357,830	641,336	932,000	201,000
<b>Est End FB</b>	221,417	114,782	-	-



## Debt Service Fund Summary

	10-11 Actual	11-12 Actual	12-13 Budget	13-14 Projected
<b>Est Begin FB</b>	1,042,783	1,694,848	1,643,000	1,678,000
<b>Property Taxes</b>	2,819,660	2,909,920	2,937,723	2,783,141
<b>Transfer from TVF</b>	61,981	59,081	45,000	43,000
<b>Total Resources</b>	3,924,424	4,663,849	4,625,723	4,504,141
<b>Principal/Interest</b>	2,229,576	2,993,875	3,086,619	3,143,015
<b>Est End FB</b>	1,694,848	1,669,974	1,539,104	1,361,126



## Transportation Vehicle Fund Summary

	10-11 Actual	11-12 Actual	12-13 Budget	13-14 Projected
<b>Est Begin FB</b>	257,679	206,833	218,000	195,000
<b>Revenues</b>	108,269	189,663	128,000	117,000
<b>Total Resources</b>	365,948	396,496	346,000	312,000
<b>Purchases</b>	97,134	118,896	301,000	269,000
<b>Transfer to DSF</b>	61,981	59,081	45,000	43,000
<b>Total Uses</b>	159,115	177,977	346,000	312,000
<b>Est End FB</b>	206,833	218,519	-	-





# *Questions*