



**Anacortes School District**

**2016-2017**

**Budget**

**Budget Hearing – August 11, 2016**



# 2016-2017 Budget

## Investment in People:

- Workload relief
- Competitive salary and benefits
- Professional development
- Time for deeper collaboration

## Student access to teaching/learning that supports 21<sup>st</sup> Century skills:

- Quality instruction
- Digital conversion
- Smaller class sizes

## Fiscally responsible:

Maintains focus on student need, utilizing existing and additional resources, while maintaining a fiscally responsible reserve.



# 2016-2017 Budget

## Resource Allocation Process

### **February - March 2016:**

- Building meetings with staff, principal, and finance director regarding status of budget and confirmation of priorities from prior year
- Board retreat includes discussion of budget priorities

### **April – May 2016:**

- Union negotiations
- Leadership team meetings to review and analyze all feedback received and prioritize district wide needs
- Superintendent determines district needs to be included in draft budget

### **June – August 2016:**

- Union negotiations
- Budget development



# 2016-2017 Budget Program Changes

## Staffing

## MSOC

### **Curriculum and Instruction:**

Primary: lower class sizes	X	
AMS: change to 6 period day	X	
AHS: additional planning time	X	
District Wide: additional professional development time	X	

### **Instructional Support:**

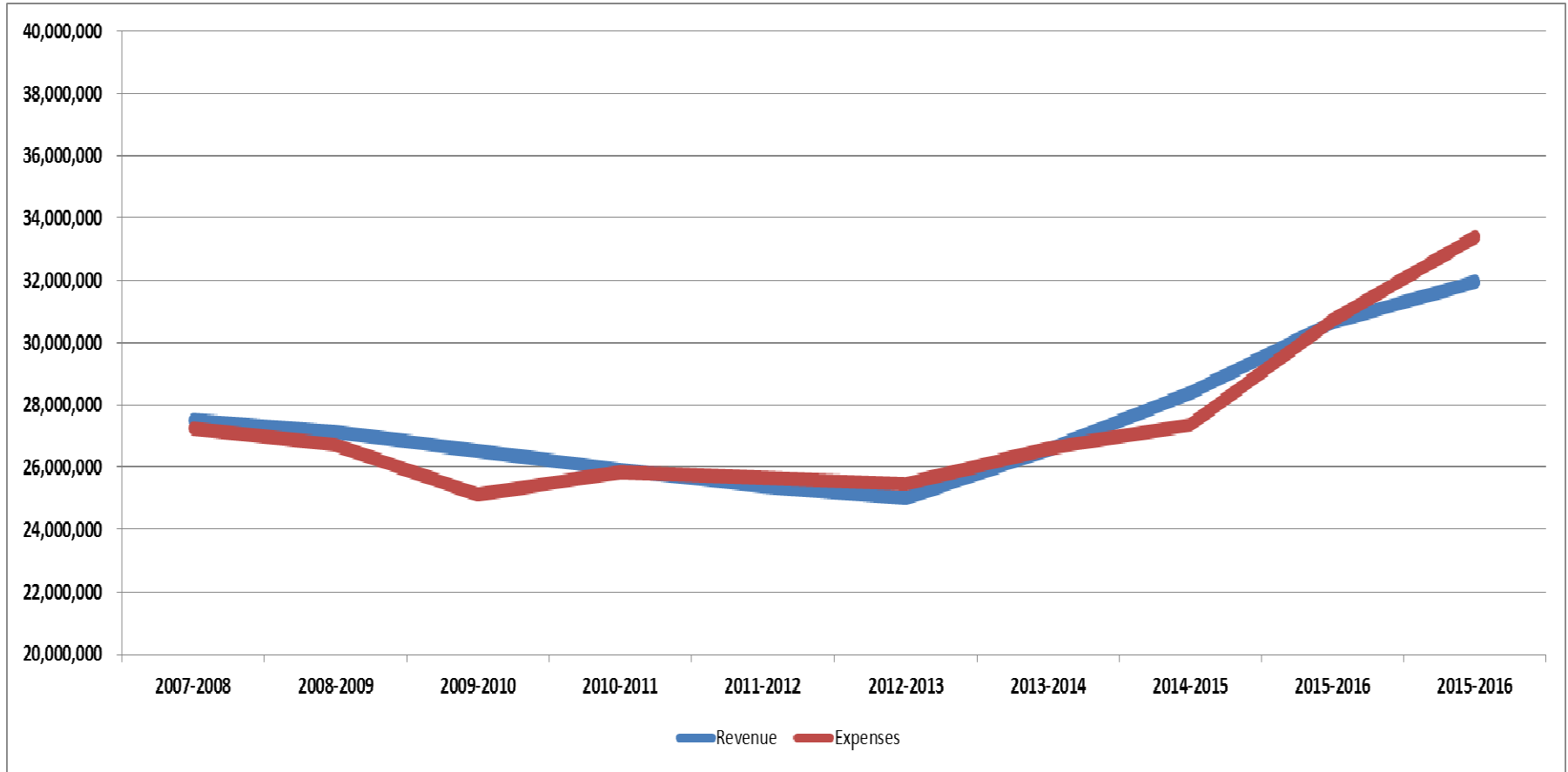
Secondary: complete rollout of 1:1 tech initiative		X
AMS: additional cert support related to 6 <sup>th</sup> grade move	X	
District Wide: additional technology coach	X	
District Wide: additional teacher directed time	X	



# 2016-2017 Budget

## 10 Year Operating Trend

*(Revenue & Expenditures excluding Foundation Grants and Tech Levy)*



Does not include fund balance



# 2016-2017 Budget

## Additional State Resources

<b>Total Additional State Funding</b>	<b>973,000</b>
<b>Increase in State Funds (Pass Through):</b>	
Salary Increases	194,000
K-3 Class Size	408,000
SPED Funding	63,000
CTE Programs	14,000
LAP	7,000
Bilingual/Highly Capable	2,000
	<b>688,000</b>
<b>Increase in State Funds (not Pass Through):</b>	
Full Day Kindergarten	246,000
Increase BEA MSOC	35,000
ALE Programs	4,000
	<b>285,000</b>
<b>Increased Costs related to State Funding:</b>	<b>(136,000)</b>
<b>Total Net Impact to Current Year Budget</b>	<b>149,000</b>



## Enrollment Projections (avg FTE, w/K=1.0)

	12-13 Actual	13-14 Actual	14-15 Actual	15-16 Actual	16-17 Projected
<b>K-6 (K=1.0)</b>	1,393	1,426	1,441	1,460	1,500
<b>7-8</b>	384	386	426	451	425
<b>9-12</b>	808	822	794	792	796
<b>RS</b>	24	33	30	28	26
<b>Total</b>	2,609	2,667	2,691	2,731	2,747
<b>Change</b>	(34)	58	24	40	16



## Certificated Staff

	<u>Certificated</u>	<u>Contracted</u>	<u>Total</u>
• <b>2014-2015 Actual</b>	151.82	1.00	152.82
• <b>2015-2016 Actual</b>	155.38	2.50	157.88
•difference = 5.06			
• <b>2016-2017 Budget</b>	166.31	2.50	168.81
•difference = 10.93			





## Administrative Staff

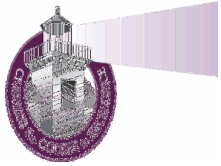
•2014-2015 Actual	12.30
•2015-2016 Actual	13.00
•2016-2017 Budget	13.50

*(.50 for planning principal for AHS reconstruction and renovation)*



## Classified Staff

- **2014-2015 Actual** **93.08**
- **2015-2016 Budget** **99.74**
- **2016-2017 Budget** **102.85**
- **difference = 3.11**

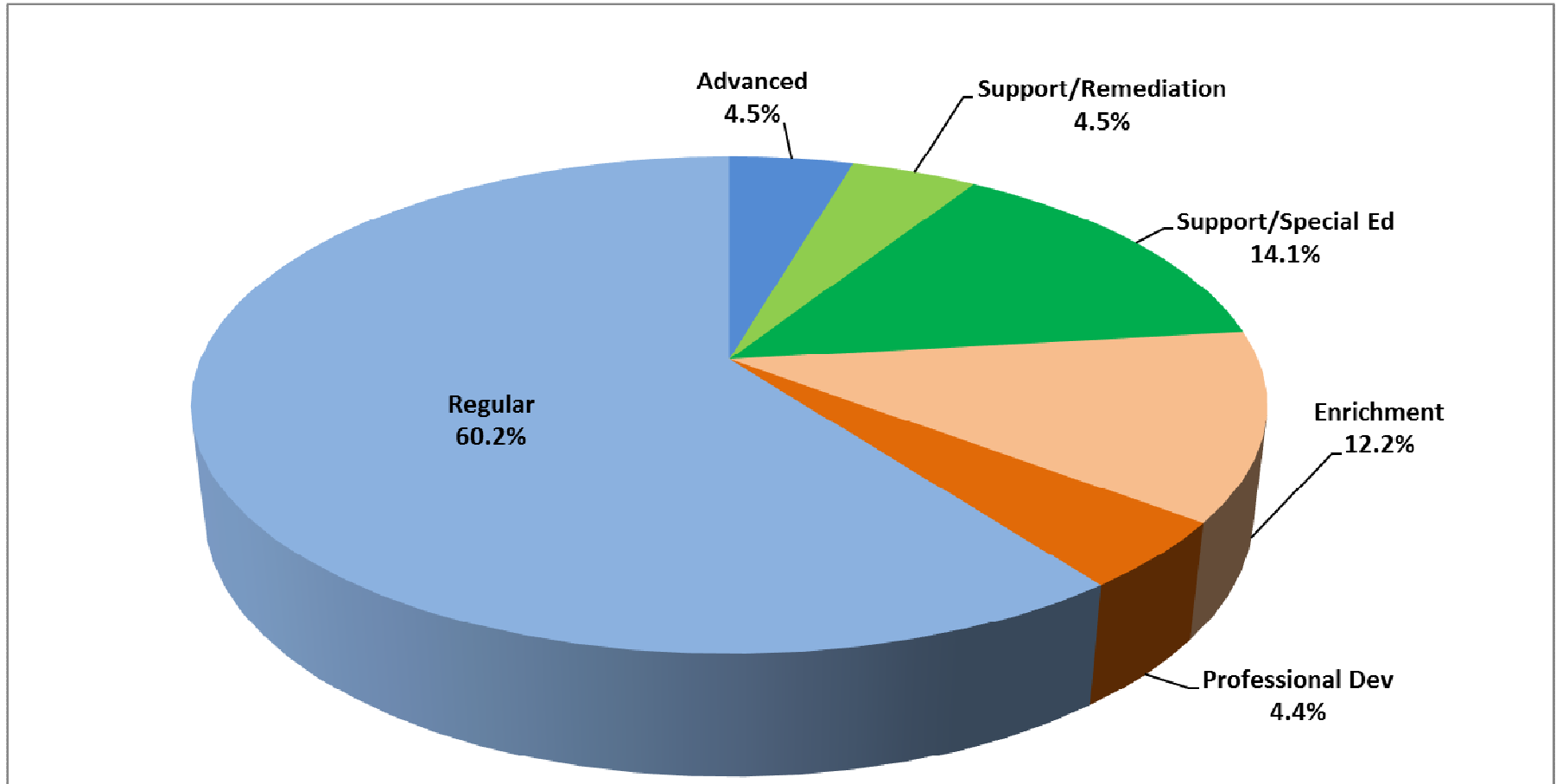


# 2016-2017 Budget : Allocation of Resources

## Instruction

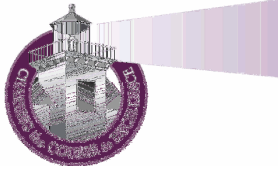
**\$26,236,952**

(72% of total budget)



**Based Upon Teaching/  
Teaching Support  
(OSPI activities 22-33)**

# 2016-2017 Budget: Allocation of Resources



## Quality Instruction

- ✓ Teacher/Principal Evaluation Program
- ✓ Technology Professional Development
- ✓ Readers Workshop Literacy Model
- ✓ Embedded Professional Development
  - ✓ *Instructional Coaches (Math/Literacy/Technology)*
  - ✓ *Align teaching practices and units to Common Core*
  - ✓ *Support teachers in aligning practices with 5D+*
  - ✓ *Integrate technology into classroom instruction*
- ✓ Professional Learning Communities
- ✓ Summer Professional Development
  - ✓ *AP Summer Institutes*
  - ✓ *AVID Summer Institute*
  - ✓ *Intensified Algebra Summer Institute*
  - ✓ *PLC leader summer professional development*

Goal 1

# 2016-2017 Budget: Allocation of Resources

## School Ready

- ✓ District Preschool at Whitney
- ✓ Community Preschools at Whitney
- ✓ Early Childhood Position – Community Outreach
- ✓ Kindergarten Jump Start summer program
- ✓ Full Day Kindergarten District Wide
- ✓ WaKIDS support
- ✓ Child Find
- ✓ Birth to Five Support
- ✓ Leveled Literacy Intervention: K-4
- ✓ Smaller class sizes: K-3

# 2016-2017 Budget: Allocation of Resources



## Transition Ready

- ✓6<sup>th</sup> grade core block time
- ✓PBIS student behavior program at elementary schools
- ✓Support for 6-8 middle school transition
- ✓Math support classes at AMS
- ✓AVID professional development & support for AMS staff
- ✓Two AVID classes for students at AMS
- ✓Link Crew (AMS/AHS)
- ✓Favorable counselor ratios at secondary
- ✓AMS ELA block schedule
- ✓Mental health support
- ✓AHS CTE offerings to AMS Students

# 2016-2017 Budget: Allocation of Resources



## College/Career Ready

- ✓ AP/Honors/STEM classes at AHS, including computer science
- ✓ New AP History/Environmental Science textbooks
- ✓ AMS advanced Science/Math/Spanish classes for AHS credits
- ✓ Advisory program at AHS
- ✓ Algebra I support
- ✓ AVID classes and teacher professional development at AHS
- ✓ Testing (PSAT taken by all sophomores, SAT administered at AHS)
- ✓ CTE & Skills Center program offerings
- ✓ Cap Sante High School (Alternative Learning/Online Learning)
- ✓ Credit Retrieval/APEX online learning at AHS
- ✓ Life Track/college completion data/college transcript search
- ✓ Favorable counselor ratio at AHS



## Revenues/Resources

	13-14 Actual	14-15 Actual	15-16 Budget	16-17 Projected	% Chg
<b>Property Taxes</b>	6,862,634	7,672,645	7,385,698	8,159,203	10.5%
<b>Local Non Tax</b>	1,002,115	1,053,983	<i>991,265</i>	888,062	-10.4%
<b>State, General</b>	14,282,685	15,008,354	16,685,659	17,987,997	7.8%
<b>State, Special</b>	2,893,123	3,097,377	3,179,651	3,298,755	3.7%
<b>Federal, General</b>	39,473	35,420	32,000	32,000	0.0%
<b>Federal, Special</b>	1,366,128	1,440,505	1,493,727	1,556,983	4.2%
<b>Misc Other</b>	141,147	57,379	28,000	34,000	21.4%
<b>Transfers (from CPF-Tech Levy)</b>			<i>344,000</i>	1,588,000	361.6%
<b>Addl Grants, etc</b>			500,000	500,000	0.0%
<b>Total</b>	26,587,305	28,365,663	30,640,000	34,045,000	11.1%





## Expenditures - by Program

	13-14 Actual	14-15 Budget	15-16 Budget	16-17 Projected	% Chg
<b>Regular Inst (BEA)</b>	16,522,618	17,457,545	19,472,079	23,124,063	18.8%
<b>Special Ed</b>	3,026,447	3,260,200	3,438,160	3,870,266	12.6%
<b>Vocational Ed</b>	696,946	651,944	736,828	711,637	-3.4%
<b>Compensatory Ed</b>	869,488	939,336	973,633	987,564	1.4%
<b>Other Inst Prgms</b>	97,751	86,553	95,871	98,036	2.3%
<b>Private Foundation Grants</b>	423,161	-	-		
<b>Community Serv</b>	80,541	29,576	30,722	31,166	1.4%
<b>Support Services</b>	5,827,320	6,184,846	6,571,707	6,974,268	6.1%
<b>Addl Grants, etc</b>		500,000	500,000	500,000	0.0%
<b>Total</b>	<b>27,544,272</b>	<b>29,110,000</b>	<b>31,819,000</b>	<b>36,297,000</b>	<b>14.1%</b>



## Expenditures - by Object

	<b>13-14</b>	<b>14-15</b>	<b>15-16</b>	<b>16-17</b>	
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>	<b>Projected</b>	<b>% Chg</b>
<b>Certified Salaries</b>	12,213,890	12,331,678	13,537,166	15,020,417	11.0%
<b>Classified Salaries</b>	4,746,265	5,040,864	5,291,774	5,865,231	10.8%
<b>Benefits</b>	5,807,848	6,293,184	7,142,582	7,661,698	7.3%
<b>Supplies/Materials</b>	1,865,493	2,163,772	2,345,560	3,765,952	60.6%
<b>Contract Services</b>	2,600,503	2,564,523	2,844,494	3,354,302	17.9%
<b>Travel</b>	81,425	95,979	112,424	114,400	1.8%
<b>Capital Outlay</b>	228,848	120,000	45,000	15,000	-66.7%
<b>Addl Grants, etc.</b>		500,000	500,000	500,000	0.0%
<b>Total</b>	<b>27,544,272</b>	<b>29,110,000</b>	<b>31,819,000</b>	<b>36,297,000</b>	<b>14.1%</b>
<b>Labor/Total Exp (exc addl grants)</b>	<b>82.66%</b>	<b>82.72%</b>	<b>82.93%</b>	<b>79.75%</b>	



# 2016-2017 Budget

## Risk Factors/Assumptions

✓ Enrollment Projection: Projected 2,747; every FTE = approx \$6,500

*Mitigation* : Holdback 20% of building allocations until March 1

✓ Fuel Costs: Diesel est at \$3.00/gallon; Utilities est at 10% increase

*Mitigation*: None, monitor costs compared to budget monthly

✓ Food Costs: Projected 10% inc.

*Mitigation*: None, monitor costs compared to budget monthly

✓ Staffing Costs: Labor costs = 79.8% of budget

*Mitigation*: None, monitor staffing with enrollment changes



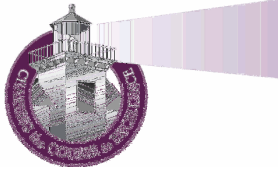
# 2016-2017 Budget

## MSOC Disclosure

Per the Supplemental Budget Section 502(8)(a)(ii) pages 206-207:

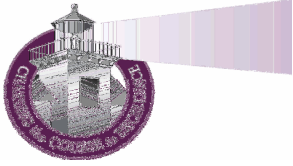
(ii) For the 2016-17 school year, as part of the budget development, hearing, and review process required by chapter 28A.505 RCW, each school district must disclose: (A) The amount of state funding to be received by the district under (a) and (d) of this subsection (8); (B) the amount the district proposes to spend for materials, supplies, and operating costs; (C) the difference between these two amounts; and (D) if (A) of this subsection (8) (a) (ii) exceeds (B) of this subsection (8) (a) (ii), any proposed use of this difference and how this will improve student achievement.

<b>State Revenue: MSOC Allocation</b>	<b>\$ 3,228,575</b>
<b>Budgeted MSOC Expenditures:</b>	
Program 01 (Basic Education)	<b>3,702,573</b>
Program 02 (Alternative Learning)	<b>10,400</b>
Program 97 (District Wide Support)	<b>1,839,900</b>
<b>Total Expenditures</b>	<b>\$ 5,552,873</b>
<b>Revenues in Excess of Expenditures</b>	<b>\$ (2,324,298)</b>



## General Fund Summary

	13-14 Actual	14-15 Actual	15-16 Budget	16-17 Projected
<b>Beg FB - Restrict/Designated</b>	712,944	135,836	100,000	95,000
<b>Beg FB - Committed</b>	1,634,600	1,706,000	250,000	73,000
<b>Beg FB - Contingencies</b>	177,000	-	-	-
<b>Beg FB - Assigned to Minimum FB</b>			1,455,000	1,591,000
<b>Beg FB - Assigned to Budget</b>	1,070,000	691,000	1,049,000	1,584,000
<b>Beg FB - Assigned/Unassigned</b>	202,763	307,505	90,000	-
<b>Total Beg FB</b>	3,797,307	2,840,341	2,944,000	3,343,000
<b>Revenues/Transfers</b>	26,587,305	28,365,663	30,140,000	31,957,000
<b>Addl Grants, etc.</b>			500,000	500,000
<b>Trans from other Fnd</b>				1,588,000
<b>Total Revenues</b>	26,587,305	28,365,663	30,640,000	34,045,000
<b>Expenditures</b>	27,544,272	29,110,000	31,319,000	35,797,000
<b>Addl Grants, etc.</b>			500,000	500,000
<b>Total Uses</b>	27,544,272	29,110,000	31,819,000	36,297,000
<b>End FB - Restrict/Designated</b>	135,836	162,262	100,000	95,000
<b>End FB - Committed</b>	1,706,000	250,000	-	-
<b>End FB - Contingencies</b>	-	-	-	-
<b>End FB - Assigned to Minimum FB</b>			1,575,000	996,000
<b>End FB - Assigned to Budget</b>	691,000	929,000	-	-
<b>End FB - Assigned/Unassigned</b>	307,505	1,874,657	90,000	-
<b>Total Est End FB</b>	2,840,341	3,215,919	1,765,000	1,091,000



# 2016-2017 Budget

## Investment in People:

- Workload relief
- Competitive salary and benefits
- Professional development
- Time for deeper collaboration

## Student access to teaching/learning that supports 21<sup>st</sup> Century skills:

- Quality instruction
- Digital conversion
- Smaller class sizes

## Fiscally responsible:

Maintains focus on student need, utilizing existing and additional resources, while maintaining a fiscally responsible reserve.



## ASB Fund Summary

	13-14 Actual	14-15 Actual	15-16 Budget	16-17 Projected
<b>Est Begin FB</b>	199,708	195,968	206,000	201,000
<b>Revenues</b>	266,200	320,169	424,000	405,000
<b>Total Resources</b>	465,908	516,137	630,000	606,000
<b>Expenditures</b>	269,940	308,900	453,000	424,000
<b>Est End FB</b>	195,968	207,237	177,000	182,000



## Capital Projects Fund Summary

	13-14 Actual	14-15 Actual	15-16 Budget	16-17 Projected
<b>Est Begin FB</b>	130,977	62,427	55,655,000	73,792,000
<b>Local Taxes</b>		931,635	1,494,314	1,588,000
<b>Donations</b>		1,003,009		-
<b>Bond Proceeds</b>		56,437,088		-
<b>Invest Earnings/Grants</b>	27,645	14,032	74,686	200,000
<b>Total Resources</b>	158,622	58,448,191	57,224,000	75,580,000
<b>Expenditures</b>	96,195	1,271,194	23,919,000	29,927,000
<b>Transfers Out (to GF)</b>			-	1,588,000
<b>Est End FB</b>	62,427	57,176,997	33,305,000	44,065,000





## Debt Service Fund Summary

	<b>13-14 Actual</b>	<b>14-15 Actual</b>	<b>15-16 Budget</b>	<b>16-17 Projected</b>
<b>Est Begin FB</b>	1,686,014	1,440,675	1,680,000	2,169,000
<b>Property Taxes</b>	2,805,572	2,765,815	3,973,275	5,649,937
<b>Transfer from TVF</b>	42,104	43,584	46,300	44,300
<b>Total Resources</b>	4,533,690	4,250,074	5,699,575	7,863,237
<b>Principal/Interest</b>	3,093,015	2,547,375	4,411,366	6,238,848
<b>Est End FB</b>	1,440,675	1,702,699	1,288,209	1,624,389



## Transportation Vehicle Fund Summary

	<b>13-14 Actual</b>	<b>14-15 Actual</b>	<b>15-16 Budget</b>	<b>16-17 Projected</b>
<b>Est Begin FB</b>	210,954	173,013	149,000	109,000
<b>Revenues</b>	135,219	138,541	154,000	190,000
<b>Total Resources</b>	346,173	311,554	303,000	299,000
<b>Purchases</b>	131,056	116,433	256,700	254,700
<b>Transfer to DSF</b>	42,104	43,584	46,300	44,300
<b>Total Uses</b>	173,160	160,017	303,000	299,000
<b>Est End FB</b>	173,013	151,537	-	-



# *Questions*